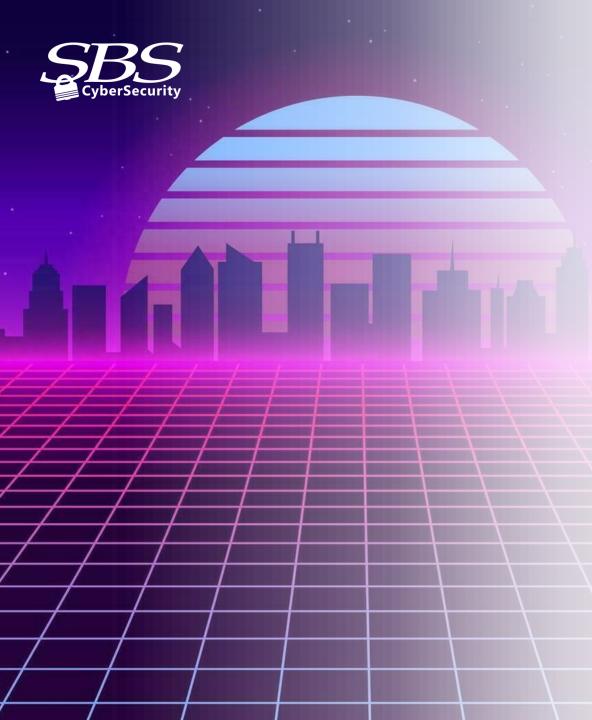




CONTRCT INFORMATION:

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- Mission: help you make better cybersecurity decisions
- · Phone: 605-380-8897
- jon@sbscyber.com
- .<u>www.sbscyber.com</u>



WHAT WE'LL EXPLORE TODAY

- I. VENDOR RISK ASSESSMENT
- 2. VENDOR LEVELS
- 3. ONGOING VENDOR MANAGEMENT
- 4.OTHER WAYS TO MANAGE VENDOR RISK
- 5. SELECTING BETTER VENDORS
- 6. SUPPLY CHAIN MANAGEMENT/ 4TH PARTY MANAGEMENT

DOWNLOADS & MORE!



- HEAD TO OUR LANDING PAGE AND DOWNLOAD SOME GOODIES!
- Including:
- CHANCE TO WIN A FREE SBS INSTITUTE WEBINAR OR MEMBERSHIP!
- THIS PRESENTATION'S SLIDE DECK!
- PRESENTATION SURVEY WE LOVE FEEDBACK! TELL US HOW WE DID!
- FREE DOWNLOADS 6 ISP/VM IDEAS
 AND TEMPLATES WE DISCUSSED TODAY!
- SIGN UP FOR IN THE WILD!

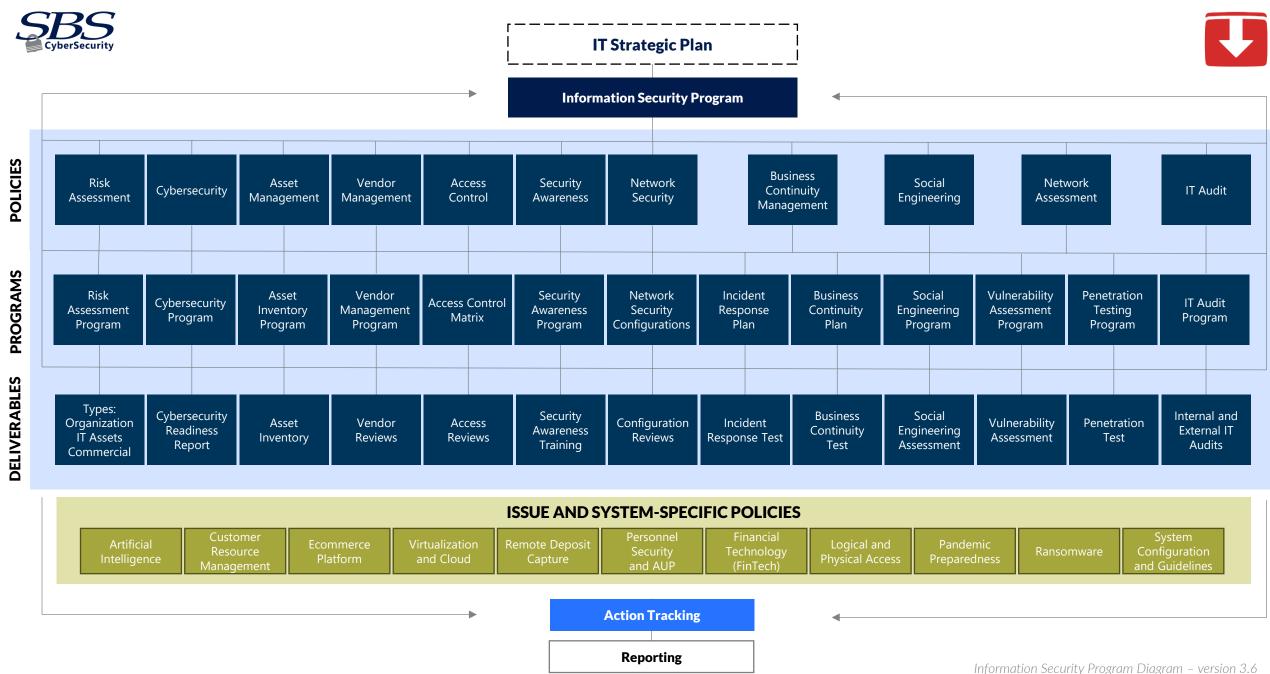


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#CYBERSECURITY TECHNOLOGY TSSNE. 江岛 角



RISK MANAGEMENT WEBSELLY



STRATEGIC RISK

OrganizationalRisk Assessment

Evaluates the risk from the highest level, based on what the organization has and does.

Business ProcessRisk Assessment (BIA)

Helps prioritize and recover business process and related dependencies, vendors, and IT assets.

VendorRisk Assessment

Evaluates the criticality of vendors and the risk of outsourcing, including IT assets.

IT Risk Assessment Evaluates the inherent threat of IT assets and helps prioritize controls that mitigate those threats.

TACTICAL RISK

MAJOR COMPONENTS OF MODERN VENDOR MANAGEMENT

DENDOR RISK ASSESSMENT.

- Your risk assessments MUST help you make better decisions
- Identify Vendor Risk
- Identify Vendor Levels

<u>DENDOR SELECTION</u>

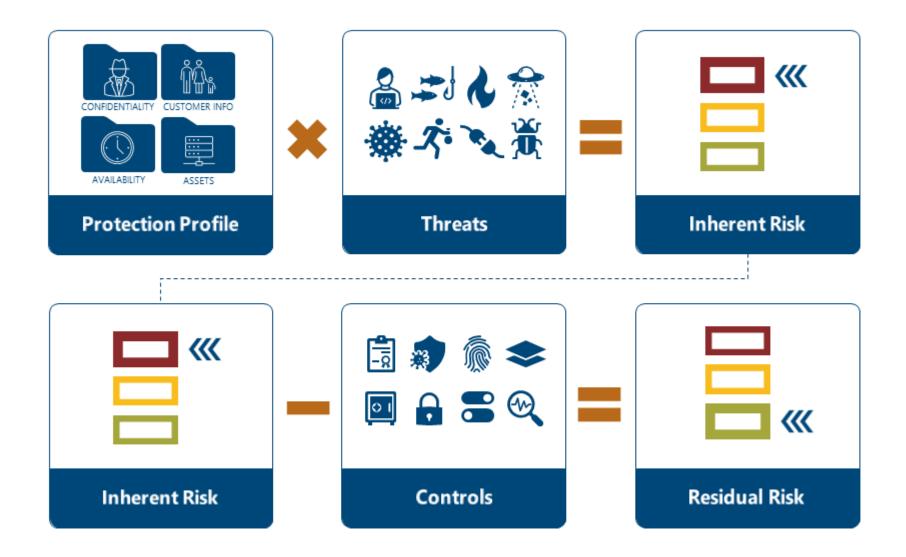
- Based on Vendor Level
- Contract Review
- Due Diligence
- Metrics

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- Based on Vendor Level
- Contract Review
- Due Diligence
- Metrics



RISKOSSESSMENT COMPONENTS



GOALS OF VEXIOR RISK ASSESHENT

CATEGORIZE YOUR VENDORS

Is there a difference between your critical vendors and the lawn care company? Not all vendors are created equal!

GOALS OF VEXDOR RISK ASSESHENT

1

2

SELECT VOUR VENDORS

Using the Vendor Risk
Assessment, what decisions
should you make?
Which vendors do we want
to do business with?



GOALS OF WENDOR RISK ASSESSMENT

1

2

3

ONGOING MANAGEMENT

The biggest decision of Ongoing VM:

Do we want to keep doing business with this vendor?

Or... where does gove data Nive?









YOUR NETWORK?

- Can the Vendor access info in or from the IT Asset?
- Does the Vendor have direct access to your network?



WITH THE VENDOR?

• Does the Vendor have read or write access to your info?



Does the Vendor have read or write access to your info?

16

STREET WITH THE PROTECTION PROFILE



HOW IMPORTANT IS THIS VENDOR?

Messurement:

- 1. Store, transmit, or process confidential customer info?
- 2. Access to your customer info?
- 3. How critical is it that this vendor be available to us?
- 4. How many **IT assets** (or systems/apps) does the vendor provide us?

example vendor risk assessment

Sample Vendor Management Risk Assessment															
Vandelay Industries - New York, NY															
Vendo	r Information		Protection Profile								Thre	eats			Inherent Risk
Vendor	IT Assets	Where's the Data?	Confidentiality	Access to Customer Info	Availability	Concentration	Protection Profile	Vendor Class	Operational	Resource	Financial	Reputational	Regulatory	Threat Score	Vendor Risk
Salesforce	CRM Marketing Data Analytics	Outsourced	Medium (2)	Medium (2)	Medium (2)	High (3)	9	Level 2	Medium (3)	High (4)	Extreme (5)	Extreme (5)	Extreme (5)	22	198
Microsoft	Microsoft 365 SharePoint Teams Azure Cloud Hosting	Outsourced	High (3)	High (3)	High (3)	High (3)	12	Level 1	Extreme (5)	High (4)	Medium (3)	High (4)	High (4)	20	240
Shopify	Ecommerce Platform	Outsourced	Medium (2)	Medium (2)	Medium (2)	Low (1)	7	Level 3	Medium (3)	Low (2)	High (4)	High (4)	High (4)	17	119
Managed Services Provider (MSP)	Firewall SIEM	Hosted Internally	High (3)	High (3)	Medium (2)	Medium (2)	10	Level 2	Extreme (5)	Medium (3)	Medium (3)	Medium (3)	Medium (3)	17	170
Square	Point of Sale System	Outsourced	High (3)	Medium (2)	High (3)	Low (1)	9	Level 2	Medium (3)	Low (2)	High (4)	Medium (3)	High (4)	16	144
CDW	Business Products and Services	Outsourced	Low (1)	Low (1)	Low (1)	Low (1)	4	Level None	Minimal (1)	Minimal (1)	Low (2)	Minimal (1)	Low (2)	7	28

Confidentiality of Information Stored/Transmitted/Processed

The degree to which the information stored, transmitted, or processed by the vendor is confidential.

High (H): Information stored, transmitted, or processed by the vendor is confidential; its disclosure or inappropriate use would violate federal laws/regulations and/or result in significant harm to the organization.

Medium (M): Information stored, transmitted, or processed by the vendor is considered internal; its disclosure may violate federal laws/regulations and/or result in moderate harm to the organization.

Low (L): Information stored, transmitted, or processed by the vendor is for public consumption; its compromise would not be harmful to the organization.

Vendor Level Categorization										
Protection Profile	12, 11	Level 1								
Protection Profile	10, 9, 8	Level 2								
Protection Profile	7, 6, 5	Level 3								
Protection Profile	4	Level None								





vendor meneralism levels

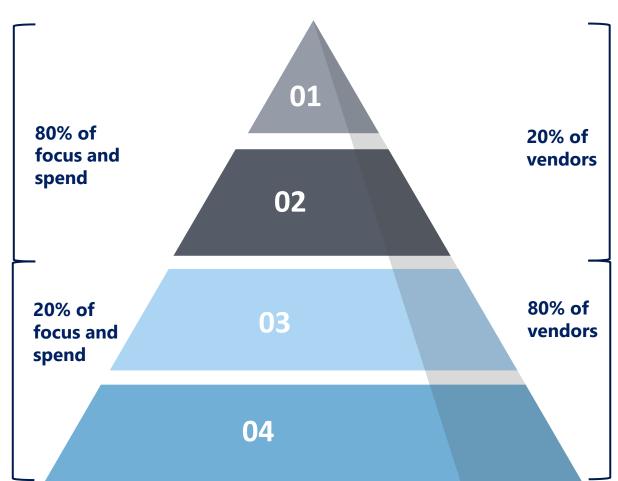








04 EXEMPT VENDORS





Determining vendor levels

Vendor Protection Profile Report

Vendor Report Packet - Monday, October 16, 2023 Example Bank - Madison, SD



Level 1 Vendors

Name	Tags	Owners	С	ACI	AV	AA	PP	IT Related	Last Approval	Scheduled Review	Contracts In Warning
Commercial Online Banking Provider			Н	Н	Н	М	11	Yes	10/16/2023	10/16/2024	1
Core Banking Provider		IT Committee (P)	Н	Н	Н	Н	12	Yes	8/1/2023	10/16/2024	0

Level 2 Vendors

Name	Tags	Owners	С	ACI	AV	AA	PP	IT Related	Last Approval	Scheduled Review	Contracts In Warning
ABC Smart Investments Firm	SBS FSVM Review	Jon Waldman (P)	Н	М	М	L	8	Yes	8/7/2020	11/15/2023	2
Bankers Bank		Jon Waldman	Н	Н	М	L	9	Yes	4/16/2021	12/11/2023	0
Bob's Burgers			М	Н	М	L	8	No	11/16/2019	11/16/2023	0
Jon's Ski Shop			М	Н	Н	М	10	Yes	8/7/2023	10/16/2025	0
Lightning ISP			М	L	Н	М	8	Yes	11/16/2021	10/16/2025	0

Level 3 Vendors

Name	Tags	Owners	С	ACI	AV	AA	PP	IT Related	Last Approval	Scheduled Review	Contracts In Warning
Chad's Airplane Shop			М	М	М	L	7	No	1/15/2021	1/15/2024	0
Mariah's Training Service			М	L	L	М	6	No	4/16/2021	4/16/2024	0
SBS Institute			М	L	L	М	6	Yes	11/16/2019	10/10/2023	0



OMGOING WENDOR MANAGEMENT

ARE YOU *REALLY* MANAGING EXISTING VENDOR RISK AND RELATIONSHIPS, OR ARE YOU JUST FLOATING ALONG?

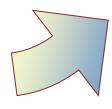


ongoing vendor management

1. Org adopts Vendor Management Program

Org identifies
current vendors
and schedules
reviews.

- 2. Verify Vendor Risk Level
- Level 1 (Critical)
- Level 2 (Significant)
- Level 3 (Non-Essential)





Minister in Southair Charles Minister in Southern Charles

...the RISK ASSESSMENT!

- Determine vendor classification
- The more important/risky the vendor, the more should be done to mitigate risk
- MAKE THE \$1 DECISION: DOES THE ORGANIZATION
 WANT TO KEEP DOING BUSINESS WITH THIS VENDOR?
 - ∘ If yes great! Move along.
 - ∘ If no or if there's more risk than acceptable then what?

REQUIRED DOCUMENTATION

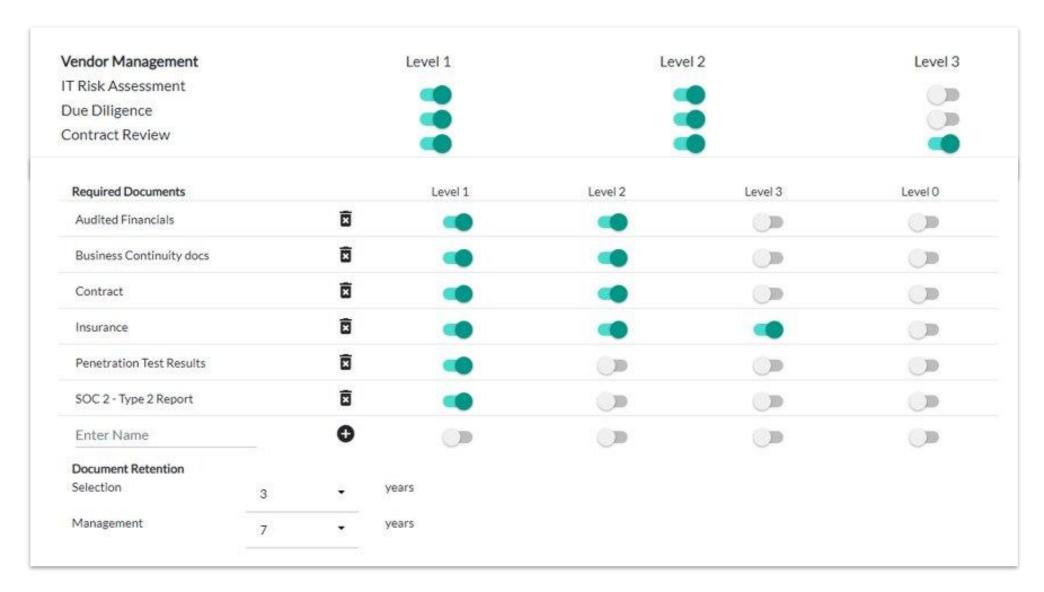
- All depends on the Level of the Vendor
- The greater the Vendor Level (risk), the more documentation should be required
- And vice-versa!
- Don't forget to analyze; can't just collect
- What does the organization look for?

Critical Vendor Docs Checklist:

- ☑ IT or IS Audit/Assessment
 - 1. SOC Reports are most common (SOC 2 preferred for security standards)
 - 2. External IT Audit or similar as an alternative
 - 3. Other
- **☑** Information Security Program
- **☑** Business Continuity/Disaster Recovery Plan
- **☑** Incident Response Plan
- ✓ Insurance Coverage (look for cyber insurance)
- **☑** Audited Financials
- **☑** Contract
- ✓ **Results of NetSec Testing** (PT, VA, SE, etc.)
- **☑** Web Application Assessment (if SaaS)
- **☑** Results of BC/DR/IR Testing



MANAGEMENT REQUIREMENTS



SSAE-18 SOC 1 reports **do not address** logical security nor physical security topics; SSAE-18 SOC 1 reports only address "internal controls over financial reporting."

SOC 1 vs SOC 2

Transaction & Security Processing Controls Focus

Essential for revenue software

Type 1

- Organization system & controls
- · At a specific time point
- Key security issues
- Opinion on design of controls

Type 2

- Organization system & controls
- Period of time
- Opinion on design & operating effectiveness of controls

Security Controls Focus

Essential for all service organizations including CLOUD service providers

Type 1

- Organization system & controls
- At a specific time point
- Focus on security

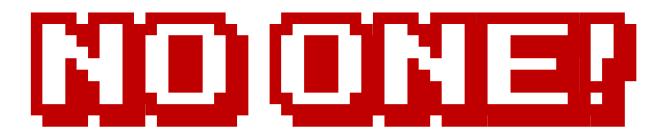
Type 2

- Organization system & controls
- · Period of time
- Opinion on design & operating effectiveness of security controls





Who is **REQUIRED** to have a SSAE 18/SOC Assessment?



Also note: there is no such thing as "SSAE 18 Compliant"

Due dirigence • Contrict review



- Set a baseline of questions to ask your vendors
- **DUE DILIGENCE** = What do you know about the company?
- **CONTRACT REVIEW** = does the contract protect only the vendor, or does it meet standard expectations for the duty of care today
 - Termination
 - Incident Notifications
 - O Who owns the data?
 - o More...
- Regulated Industries can show us the way (banking is the best example)
 - Joint Banking Guidance on Third Party Risk Management: https://www.fdic.gov/news/financial-institution-letters/2023/fil23029.html

Due dirigence • Contrict review



- Other question sets where appropriate:
 - SOC Review Questions what is important to take away from a SOC review?
 - Cloud Computing Questions
 - Foreign-Based Service Provider Questions
 - Artificial Intelligence
- Just as different documentation requirements should be set for different levels of vendor, so should the amount and types of questions.

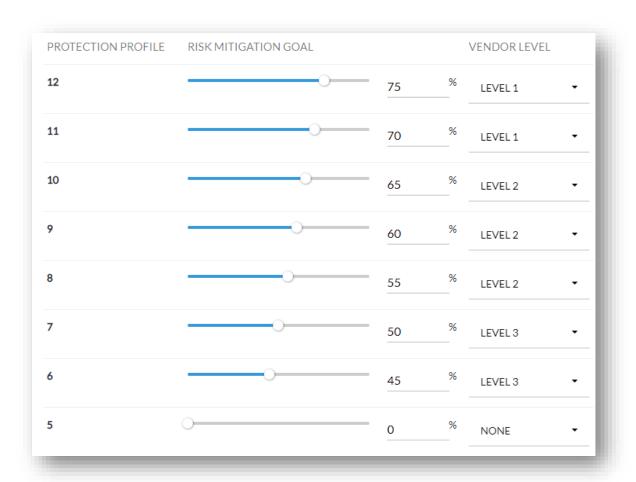
THE MORE CRITICAL THE VENDOR, THE DEEPER THE DIVE INTO CONTRACT REVIEW AND DUE DILIGENCE QUESTIONS





OCCEPTOSLE LEVELS OF MSK

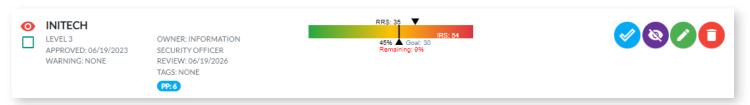
- How do you measure risk?
 THERE NEEDS TO BE A GOAL!
- How does Residual Risk compare to risk goals?
 - □ Acceptable levels of Risk?
 - ✓ IT Risk Mitigation Strategy
 - □ IT Strategic Plan?
 - □ Plan to meet acceptable levels of cisk
 - ✓ Now or in the future...

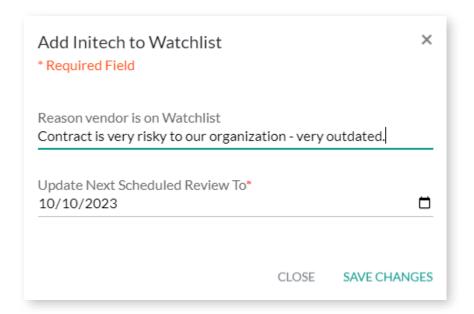


THE MATCH LIST

- The Watch List has four (4) outcomes:
 - I. ACCEPT THE RISK
 - 2. RESOLVE THE RISK
 - ☐ Work with the vendor to address any issues until resolved, then remove the vendor from the Watch List
 - 3. CHANGE THE RISK
 - ☐ Find a new vendor
 - ☐ Bring the product in-house (if outsourced) for more control
 - ☐ Discontinue the product or service

4. TRANSFER THE RISK





OTHERWSTO MANAGEVENDORRISK

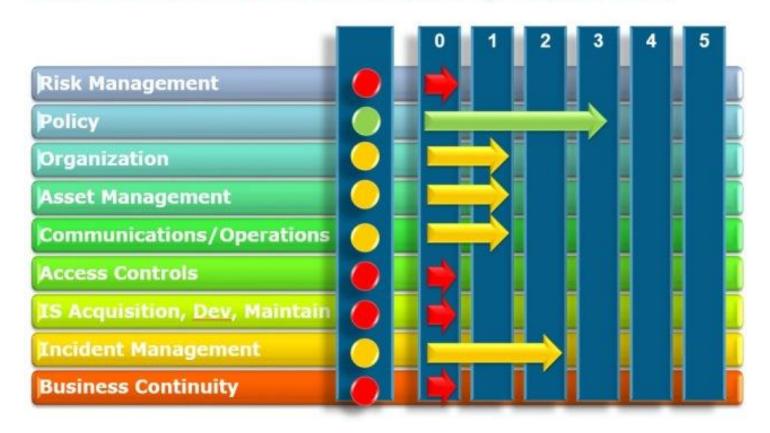


- Shared Assessments is a global membership organization dedicated to developing the best practices, education, and products to drive third-party risk assurance.
- Two most common assessments: SIG and VRMMM
- Not a certification! A self-assessment
- **SIII** = Standardized Information Gathering (maps to many frameworks)
 - □ SIG is a third-party self-assessment that covers 19 risk domains
- **URMINIT** = Vendor Risk Management Maturity Model
 - ☐ Free to download framework for assessing Vendors
- SBS is seeing a more SIG and VRMMM reports
 - □ https://sharedassessments.org/products/



(SD 27002 G:P (ISBESSMENT

ISO 27002 Controls Maturity Scorecard



0 - Non-Existent, 1 - Initial, 2 - Repeatable, 3 - Defined, 4 - Managed, 5 - Optimized

TOP VINGISCOSSESSMENT PRODUCTS

https://www.archarirm.com/contant/yandar_rick

Maccachucette

South Dakota

From SBS CyberSecurity

Archar

TRAC Vendor

ARCHER	Archer	management	Massachusetts
CoNetrix	CoNetrix	https://tandem.app/vendor-management-software	Texas
venminder	Venminder	https://www.venminder.com/	Kentucky
CONTRACTS	Ncontracts	https://ncontracts.com/	Tennessee
QUANTIVATE	Quantivate	https://quantivate.com/vendor-management- software-2/	Washington
	WolfPAC	https://www.wolfpacsolutions.com/	Boston

https://sbscyber.com/solutions/trac

What about Code Reviews?

- HAS THE VENDOR HAD A CODE REVIEW PERFORMED FOR THE SYSTEM/APPLICATION THE ORGANIZATION IS USING?
- OWASP OPEN WEB APPLICATION SECURITY PROJECT
 - □ <u>HTTPS://WWW.OWASP.ORG/INDEX.PHP/MAIN_PAGE</u>

11

- □ THE STANDARD FOR ONLINE WEB APPLICATION SECURITY
- · IN OUR EXPERIENCE MOST VENDORS BO NOT HAVE THEIR
 - WEB APPS TESTED AGAINST OWASP STANDARDS

CONTINUOUS VENDOR MONITORING

UPGUARD

https://www.upguard.com/product/vendorrisk

SECURITYSCORECARD

https://securityscorecard.com

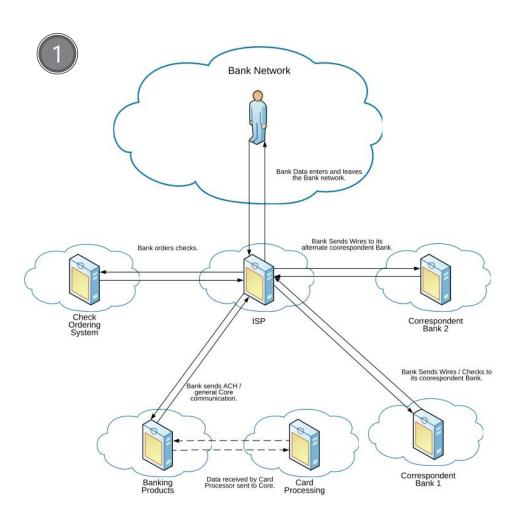
BITSIGHT

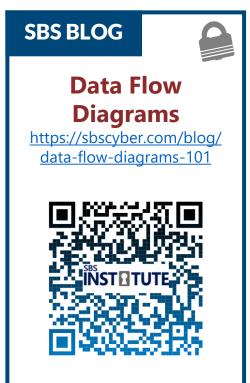
https://www.bitsight.com/

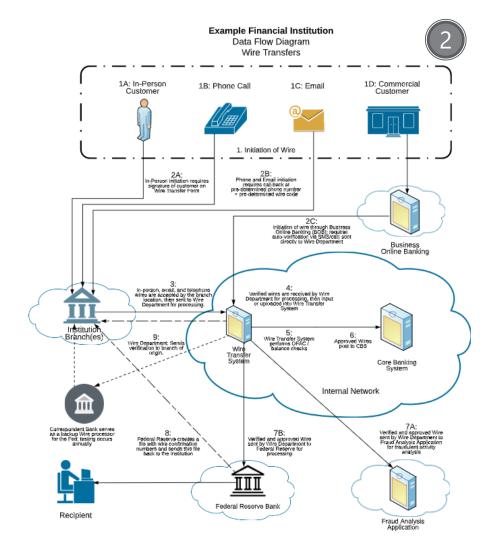
DUNN & BRADSTREET CYBER RISK SCORE (FORMERLY FICO)

https://www.dnb.com/resources/cyber-risk-rating.html

<u>CAVEAT</u>: THESE ARE NEWER TECHNOLOGIES, AND THERE ARE ASSUMPTIONS MADE IN MANY OF THESE SCORES. DON'T TREAT THEM AS GOSPEL, BUT THEY ARE A GOOD RESOURCE







SELECTING BETTER VENDORS

FIRST QUESTION.

DO YOU ASSESS RISK BEFORE TALKING TO NEW VENDORS,

OR ONLY AFTER THE CONTRACT IS SIGNED?



1. Org adopts Vendor Management Program

> Org identifies new technology/ vendor

- 2. Vendor Categorization
- Level 1 (Critical)
- Level 2 (Significant)
- Level 3 (Non-Essential)

4. Check 5. IT Risk References Assessment 3. Cost/ Benefit 6. Perform Analysis Due Diligence 7. Select Vendor Ongoing Vendor Management 8. Contract Program Review



MUCH OF THE SEME OS MENDREMENT

- Always start with the **FISK FISESSMENT!**
- What is the risk associated with the vendors and/or IT systems or assets being selected?
- Determine the type of Vendor the organization is looking at during the selection process
 - □ What kind of information are they storing, transmitting, and processing?
 - □ How critical will this vendor be to the organization going forward?
- Different selection requirements for different levels of vendors

SELECTION REQUIREMENTS

Vendor Selection Considerations	Level 1	Level 2	Level 3
Cost Benefit Analysis		•	
References			
T Risk Assessment			
Due Diligence			
Contract Review			(D)

Required Documents		Level 1	Level 2	Level 3	Level 0
Audited Financials	≅			(JD)	(D)
Business Continuity docs	ā			(J)	
Contract	ā				
Insurance	ā				
Penetration Test Results	ā			(39)	(D)
SOC 2 - Type 2 Report	×		(D)		

CON MENTS VERICORS TO REVIEWS

DEPENDS ON THE LEVEL OR IMPORTANCE!

- Level 1 Vendor (High) minimum of 3 vendors
- Level 2 Vendor (Medium) minimum of 2 vendors
- Level 3 Vendor (Low) minimum of 1 vendor

MORE IS ALWAYS BETTER, BUT WHY?

- Security controls
- Additional functionality
- PRICE!

Miking The Selection Decision

- USE METRICS (BUT DON'T FORGET VALUE)
- Rank the Vendors being selected
 - Importance
 - Threats
 - Cost/Benefit Analysis
 - IT Risk Assessment
 - Due Diligence
- Most importantly, the organization's opinion
- The (1) question: which Uendor do we want to do business with?



vendor selection results

- Notice that vendor 3 has done the most to reduce the risk of information security threats.
- However, considerations must be given for other areas.

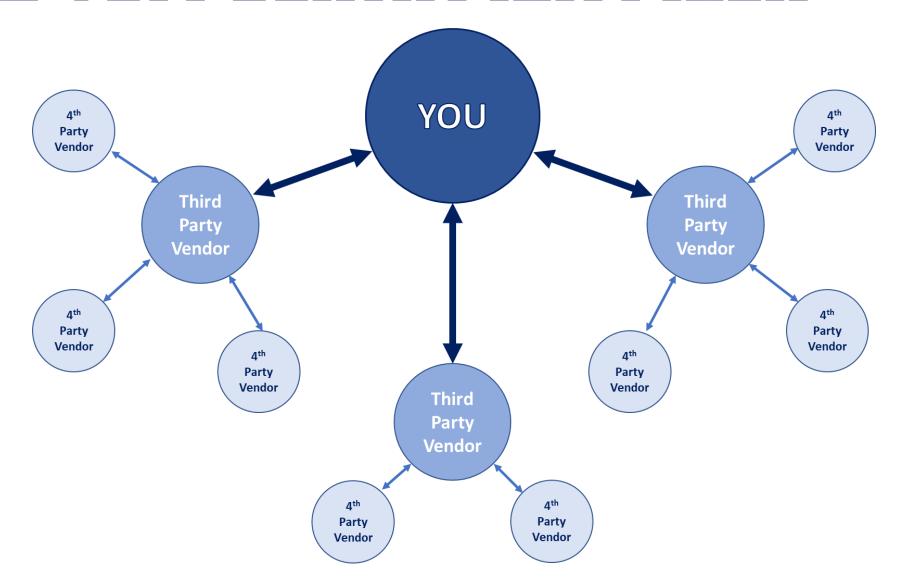
Asset			Owner		Protection Profile		al Threat Score	Inherent Score		Residual Risk Score	Percent Mitigated	Risk Mitigation Goal
Wireless (WIFI)					12		202	2424		994	59%	70%
Laptop Computer					7		255	1785		979	45%	45%
Domain Controlle					10		232	2320		905	61%	60%
endor Name	С	В	REI	F	ITRA		DD		A	VG		
Example Vendor #1 Leve	2 4	, ,	2	•	3	•	2	•	2.	.75		
Example Vendor #2 Leve	2 3	} .	. 5	•	4	•	5	•	4.	.25	(000
xample Vendor #3 Leve	2 3		<u> </u>	_	3	_	3	_	3			

THIRD VS FOURTH PARTY MANAGEMENT

WHAT'S THE DIFFERENCE? WHY SHOULD YOU CARE?
WHAT DO YOU NEED TO DO?



THE VS. FOURTH PERTY RISK



- Vendor (or Third-Party) Risk Management documentation may be found in a few areas in a SOC Report:
 - □ Company's Description of Systems and Controls
 - ✓ Internal Controls > Vendor/Third Party Risk Management
 - □ Common Criteria (Security)
 - ✓ Monitoring
 - ✓ Risk Assessment
 - ✓ Risk Mitigation

MoveIT/ETL/File Mover MoveIT is a file transmission tool, which is used to bi-directionally transmit data between different COMPANY XYZ applications and other financial institutions, vendors, and COMPANY XYZ locations. Logical access to MoveIT is controlled through access to Windows shares, directories, group and group access rights, files ownership rights, and user access rights.

Third-Party Risk Management (TPRM)

maintains a third-party risk management program whereby third parties are evaluated to assess if they are a safe, sound, profitable, and controlled entity. TPRM has primary responsibility for review, tracking, and oversight of third-party relationships. Third parties are subject to risk management procedures and processes that are commensurate with the level of risk and complexity of the provided services and products. Formal risk assessment analyses of third parties are performed prior to engagement, renewal of an existing engagement, engagement of additional services, and on a recurring basis, including that monitors vendors through service-level agreements, periodic reports, and periodic visits to the vendor facilities, and review of available SOC 1 or 2 reports.

Best Prietices for ath Printy Miniscent

- **STEP** II Know who your Critical Vendors' critical vendors are inventory them
- STEP 2: Determine if your Critical Vendors are performing any Vendor Management of their own
 - Should be listed out in their SOC 2 report
 - If so, ask see their process and results
 - If not, you've got some risk
- **STEP 3:** Work with your Vendor to improve their vendor management processes or gather documentation to perform your own due diligence
- **STEP 4** Review your findings with your Vendor
- **STEP S**: Work to mitigate the risk as best you can

BIG TAKEAWAYS



- MOST OF YOUR DATA TODAY DOES NOT RESIDE ON YOUR NETWORK
- VENDORS ARE CRITICAL TO BUSINESS OPERATIONS
- VENDOR RISK = BUSINESS RISK
- YOUR DATA = YOUR RESPONSIBILITY NO MATTER WHERE THE DATA LIVES
- KNOW HOW TO MAKE GOOD VENDOR
 DECISIONS BASED ON RISK
- ALIGN VENDORS WITH YOUR
 CYBERSECURITY GOALS AND STANDARDS

GAME OVER

<u> 10</u>

CONTINUE?

>YES NO

DOWNLOADS & MORE!



- · HEAD TO OUR LANDING PAGE AND DOWNLOAD SOME GOODIES!
- INCLUDING:
- CHANCE TO WIN A FREE SBS INSTITUTE
 WEBINAR OR MEMBERSHIP!
- THIS PRESENTATION'S SLIDE DECK!
- PRESENTATION SURVEY WE LOVE FEEDBACK! TELL US HOW WE DID!
- FREE DOWNLOADS 6 ISP/VM IDEAS
 AND TEMPLATES WE DISCUSSED TODAY!
- SIGN UP FOR IN THE WILD!



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· Ses institute - We've Got Your Content



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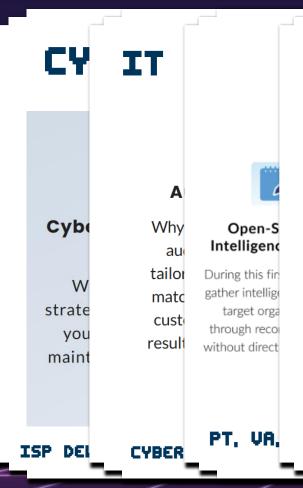






HTTPS://LEARNING.SBSCYBER.COM/

· SBS = TOP RATED CYBER GRC COMPANY



TRAC: CYBER RISK MANAGEMENT SOFTWARE

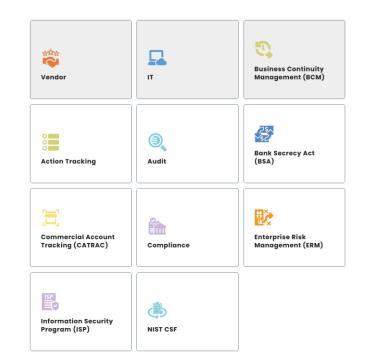


Frustration-Free Risk Management















COMPUNENTERV RESOURCES



Infographics

Click on the image to download an infographic.





Tipsheets

Cybersecurity tips, tricks, and best practice guides to help support the cybersecurity culture at your organization. Click the image to download your toolkit.







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